

Ontario Horse Racing Industry Performance Results

[Fiscal Year 2020-21 Q4: April 1, 2020 to March 31, 2021]

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PERFORMANCE MANAGEMENT EXCELLENCE GROUP (PMEG)



BACKGROUND

The Performance Management Excellence Group or "PMEG" is a horse racing industry working group, established and led by the Ontario Lottery and Gaming Corporation (OLG) with representation from government agencies, that is committed to building a sustainable horse racing industry by providing up-todate facts and information related to the horse racing sector in Ontario.

OVERARCHING GOAL

Contributing to the efficient and effective management of funding through a systematic and integrated approach to performance reporting.

- <u>Vision</u>: To enable and grow a prosperous, dynamic horse racing sector positioned for long-term viability and success in Ontario
- Mission: Building a sustainable horse racing industry in Ontario through fact-based decision making
- <u>Values</u>: Accountability, Integrity, Respect, Transparency

Members:

Ontario Lottery & Gaming Corporation (OLG) Ministry of Finance (MOF) Alcohol and Gaming Commission of Ontario (AGCO)



KPIs (KEY PERFORMANCE INDICATORS) DEFINED



KPI #	Metric Name	Definition	Measure
		More self-sufficient sector that sustains jobs	
1	Gross Bet on Ontario Races	Total gross wagering on races held at Ontario racetracks	M\$
2	Gross Wagering Commissions to Racetracks	Total commission revenues received by Ontario racetracks via all sources Note: includes commissions from Ontarians wagering on Ontario races, Ontarians wagering on races outside Ontario, and bettors outside Ontario wagering on Ontario races	M\$
3	Total Count of Tickets Sold at Racetracks	Total number of wagering tickets sold live at all racetracks across Ontario	Count
4	Total # of Unique Starters	Total # of unique horses starting a race in Ontario	Count
5	Total Number of Registered Foals	# of foals registered with Ontario breeding associations	Count
6	Average Ontario-foaled Yearling Sales Price	Average sales price of Ontario-foaled yearlings sold at all Thoroughbred and Standardbred yearling auction sales in Canada and the US Note: Quarter Horse yearling sales are conducted privately and are therefore excluded from this metric	\$/yearling
7	Average Field Size	Average number of starters (not unique) per race in Ontario	Starters/Race
8	Wager to Purse	Total gross wagering on races held at Ontario racetracks, divided by money won by racehorses on races held at Ontario racetracks	Ratio
		Appropriate return on investment to taxpayers	
9	Total Other Racetrack Revenue	All non-wagering-related revenue generated by Ontario racetracks	M\$
10	Total FTEs Employed	FTEs associated with the Ontario horse racing industry	Count
11	Racetrack Capital Reinvestment Rate	Amount of capital invested by racetracks divided by total government funding received from all sources	Percentage

Note: All metrics supplied by Ontario Racing Management, in accordance with the Funding Agreement.

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KEY PERFORMANCE INDICATORS:

Year over Year Colour Status Legend

4



More self-sufficient sector that sustains jobs											
Metric Name	Change vs. Previous Year Colour Status Legend										
Gross Bet on Ontario Races (M\$)	<-5%	≥-5% to <+1.2%	≥+1.2% to <+5%	≥+5%	Not Available						
Gross Wagering Commissions to Racetracks (M\$)	<-2.5%	≥-2.5% to <0%	≥0% to <+2.5%	≥+2.5%	Not Available						
Total Count of Tickets Sold at Racetracks (Count)	<-5%	≥-5% to <+1.2%	≥+1.2% to <+5%	≥+5%	Not Available						
Total # of Unique Starters (Count)	<-2.5%	≥-2.5% to <0%	≥0% to <+2.5%	≥+2.5%	Not Available						
Total Number of Registered Foals (Count)	<-2.5%	≥-2.5% to <0%	≥0% to <+2.5%	≥+2.5%	Not Available						
Average Ontario-foaled Yearling Sales Price (\$/Yearling)	<-10%	≥-10% to <0%	≥0% to <+10%	≥+10%	Not Available						

Metric Name	Actual Value Colour Status Legend					
Average Field Size (# of Starters per Race)	<7.5	≥7.5 to <8.0	≥8.0 to <8.4	≥8.4	Not Available	
Wager to Purse (Ratio)	<0.5	≥0.5 to <1.0	≥1.0 to <4.0	≥4.0	Not Available	

Appropriate return on investment to taxpayers											
Metric Name	Change vs. Previous Year Colour Status Legend										
Total Other Racetrack Revenue (M\$)	<-2.5%	≥-2.5% to <0%	≥0% to <+2.5%	≥+2.5%	Not Available						
Total FTEs Employed (Count)	Data collected periodically.										

Metric Name		Actual Value Colour Status Legend					
Racetrack Capital Reinvestment Rate (%)	<+3%	≥3% to <+10%	≥+10% to <+20%	≥+20%	Not Available		



4/4/5 REPORTING SCHEDULE: FY 2020-21



This report uses 4/4/5 (or '445') quarterly reporting periods, rather than fiscal quarter reporting:

- Fiscal periods are broken out by weeks, with each week starting/ending on the same day of the week
- Each fiscal quarter has a total of 13 weeks (1st and 2nd months have 4 weeks, 3rd month has 5 weeks)

Why 4/4/5?

- Year over year comparisons (by week, month or quarter) are easier, with the same number of Fridays, Saturdays and Sundays in each reporting period
- This approach will increase reporting consistency and year over year variance analysis

FY 2020: 4/4/5 Reporting Calendar

		-										_					
		Month	1	1	1	1		2	2	2	2		3	3	3	3	3
_		Week	1	2	3	4		1	2	3	4		1	2	3	4	5
Q1: April 1, 2020 to		Sunday		05-Apr	12-Apr	19-Apr		26-Apr	03-May	10-May	17-May	24-N	lay	31-May	07-Jun	14-Jun	21-Jun
June 27, 2020	Q1	Wednesday	01-Apr	08-Apr	15-Apr	22-Apr		29-Apr	06-May	13-May	20-May	27-N	lay	03-Jun	10-Jun	17-Jun	24-Jun
Julie 27, 2020		Saturday	04-Apr	11-Apr	18-Apr	25-Apr		02-May	09-May	16-May	23-May	30-N	lay	06-Jun	13-Jun	20-Jun	27-Jun
Q2: June 28, 2020 to	Q2	Sunday	28-Jun	05-Jul	12-Jul	19-Jul		26-Jul	02-Aug	09-Aug	16-Aug	23-A	ug	30-Aug	06-Sep	13-Sep	20-Sep
September 26, 2020	ųΖ	Saturday	04-Jul	11-Jul	18-Jul	25-Jul		01-Aug	08-Aug	15-Aug	22-Aug	29-A	ug	05-Sep	12-Sep	19-Sep	26-Sep
_								-									
Q3: September 27, 2020 to	Q3	Sunday	27-Sep	04-Oct	11-Oct	18-Oct		25-Oct	01-Nov	08-Nov	15-Nov	22-N	lov	29-Nov	06-Dec	13-Dec	20-Dec
December 26, 2020	ų s	Saturday	03-Oct	10-Oct	17-Oct	24-Oct		31-Oct	07-Nov	14-Nov	21-Nov	28-N	lov	05-Dec	12-Dec	19-Dec	26-Dec
							_										
Q4: December 27, 2020 to	01	Sunday	27-Dec	03-Jan	10-Jan	17-Jan		24-Jan	31-Jan	07-Feb	14-Feb	21-F	eb	28-Feb	07-Mar	14-Mar	21-Mar
March 31, 2021	Q4	Saturday	02-Jan	09-Jan	16-Jan	23-Jan		30-Jan	06-Feb	13-Feb	20-Feb	27-F	eb	06-Mar	13-Mar	20-Mar	27-Mar
-		Wednesday					_										31-Mar
							L					_					
				<u>4 we</u>	<u>eks</u>				4 we	eks				5 ۱	week	s	

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EXECUTIVE SUMMARY *FY 2020-21 Q4 (April 1, 2020 – March 31, 2021)*



- COVID impact: There was no horse racing in Ontario for the first 2 months of Q1, Woodbine closed 3 weeks early in Q3 and nearly half of Q4 races were cancelled. As such, most metrics were negatively impacted when compared with the previous fiscal year.
- Wagering: Gross wagering on Ontario races fell in Q4 (-39.8%) year over year, due to even larger decreases in races (-45.8%). Only Standardbreds raced in Q4. It was a similar story on the fiscal year as gross wagering was down (-9.0%) while over a quarter of races were cancelled (-25.2%).
- Horse Supply: The Ontario horse racing industry saw a small year over year decrease (-3.5%) in its horse supply. This was mainly due to Standardbred weakness (-4.4%). Thoroughbred fell as well (-2.4%) while Quarter Horse increased slightly (+1.9%).
- Financial: Due to COVID restrictions, wagering commissions and other racetrack revenues fell significantly (-16.7% and -44.1%, respectively).

* NOTE: This report is using a 4/4/5 quarterly reporting format, which consists of 4 weeks, 4 weeks and 5 weeks versus 3 calendar months. This format allows better year over year reporting, as the same number of weekends will appear in a fiscal quarter. The fourth quarter covers the period from April 1, 2020 to March 31, 2021.





Key Points:

7

- Industry gross bet declined relative to last year (-9.0%). Strong Q2 and Q3 results were nearly enough to make up for the lost first 2 months of the season and the track shutdowns from November to February.

- Unique starters fell slightly (-3.9%). Average field size went up (+4.9%), as drops in number of races (-24.1%) were greater than the reduction in the number of starters (-20.3%).

- Wagering commissions and other racetrack revenue were down due to COVID restrictions (-16.7% and -44.1%, respectively).

	Year to Date				
Metric Name	Actual	Prior Year	Change (%) ²		
More self-sufficient sector	that sustains jobs				
Gross Bet on Ontario Races (M\$)	925.1	1,016.5	-9.0%		
Gross Wagering Commissions to Racetracks (M\$)	163.1	195.9	-16.7%		
Total Count of Tickets Sold at Racetracks (Count)	149,780	6,797,380	-97.8%		
Total # of Unique Starters (Count)	6,412	6,643	-3.5%		
Total Number of Registered Foals (Count)	1,986	1,878	5.8%		
Average Ontario-foaled Yearling Sales Price (\$/Yearling) ¹	41,425	39,109	5.9%		
Average Field Size (Ratio: = of Starters per Race) 2	8.1	7.7	4.9%		
Wager to Purse (Ratio) ²	6.7	5.7	17.0%		
Appropriate return on invest	tment to taxpayers				

Appropriate return on investment to taxpayers									
Total Other Racetrack Revenue (M\$)	82.8	148.1	-44.1%						
Total FTEs Employed (Count)	Data collected periodically.								
Racetrack Capital Reinvestment Rate (%) ² 16.1% 29.0% -44.6%									

¹ Average Ontario Yearling Sales Price is for Thoroughbred & Standardbred only. Quarter Horse yearling sales are conducted privately and, therefore, excluded from this metric.

² Year over year change colour status compares the performance results for each quarter to the same quarter the previous year using threshold ranges to allocate colours. The Average Field Size, Wager to Purse ratios and Racetrack Capital Reinvestment Rates are coloured based on "Actual Value". Please refer to the colour legend on Slide 4.



PERFORMANCE DASHBOARD (THOROUGHBRED)

Year to Date View: FY 2020-21 Q4 (Apr 1, 2020 – Mar 31, 2021)



Key Points:

8

- Thoroughbred gross bet fell YoY (-8.1%) with strong wagering interest not enough to offset numerous race cancellations.
- Unique starters were down YoY (-2.4%). Average field size rose (+6.6%) as races fell (-20.8%) more than starters (-15.6%).
- Commission and other racetrack revenue were severely impacted by the Q1 and Q3 racing shutdowns (no racing in Q4), minimal on-track wagering and lockdown restrictions at teletheatres.

	Ye									
Metric Name	Actual	Prior Year	Change (%) ²							
More self-sufficient sector that sustains jobs										
Gross Bet on Ontario Races (M\$)	502.3	546.4	-8.1%							
Gross Wagering Commissions to Racetracks (M\$)	133.0	151.9	-12.4%							
Total Count of Tickets Sold at Racetracks (Count)	16,698	3,945,362	-99.6%							
Total # of Unique Starters (Count)	2,351	2,410	-2.4%							
Total Number of Registered Foals (Count)	543	681	-20.3%							
Average Ontario-foaled Yearling Sales Price (\$/Yearling) ¹	58,310	51,014	14.3%							
Average Field Size (Ratio: = of Starters per Race) 2	8.3	7.8	6.6%							
Wager to Purse (Ratio) ²	8.6	7.4	16.5%							
Appropriate return on inve	stment to taxpayers									
Total Other Racetrack Revenue (M\$)	80.1	119.6	-33.0%							
Total FTEs Employed (Count)	Data collected periodically.									
Racetrack Capital Reinvestment Rate (%) ²	24.4%	44.9%	-45.6%							
Average Ontario Yearling Sales Price is for Thoroughbred & Standardbred only. Quarter Horse yearling sales are conducted privately and, therefore, excluded from this metric.										

² Year over year change colour status compares the performance results for each quarter to the same quarter the previous year using threshold ranges to allocate colours. The Average Field Size, Wager to Purse ratios and Racetrack Capital Reinvestment Rates are coloured based on "Actual Value". Please refer to the colour legend on Slide 4.

PERFORMANCE DASHBOARD (STANDARDBRED)





Key Points:

9

- Standardbred gross bet fell year over year (-10.1%), with strong Q2 and Q3 wagering nearly making up for wagers lost due to race cancellations in Q1 and Q4.

- Horse supply was weak as unique starters fell (-4.4%). Average field size went up (+5.0%), with races dropping (-25.2%) more than starts (-21.5%).

- Revenues fell drastically, with gross commissions (-30.0%) and other racetrack revenue (-91.8%) down significantly.

Metric Name	Actual	Prior Year	Change (%) ²
More self-sufficient sector	that sustains jobs		
Gross Bet on Ontario Races (M\$)	420.9	468.4	-10.1%
Gross Wagering Commissions to Racetracks (M\$)	30.0	42.8	-30.0%
Total Count of Tickets Sold at Racetracks (Count)	133,082	2,760,041	-95.2%
Total # of Unique Starters (Count)	3,841	4,017	-4.4%
Total Number of Registered Foals (Count)	1,166	1,018	14.5%
Average Ontario-foaled Yearling Sales Price (\$/Yearling) ¹	32,759	32,786	-0.1%
Average Field Size (Ratio: = of Starters per Race) 2	8.2	7.8	5.0%
Wager to Purse (Ratio) ²	5.5	4.7	17.2%
Appropriate return on inves	tment to taxpayers		
Total Other Racetrack Revenue (M\$)	2.3	27.8	-91.8%
Total FTEs Employed (Count)		Data collected periodically.	
Racetrack Capital Reinvestment Rate (%) ²	10.4%	18.2%	-43.2%

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² Year over year change colour status compares the performance results for each quarter to the same quarter the previous year using threshold ranges to allocate colours. The Average Field Size, Wager to Purse ratios and Racetrack Capital Reinvestment Rates are coloured based on "Actual Value". Please refer to the colour legend on Slide 4.

PERFORMANCE DASHBOARD (QUARTER HORSE)

Year to Date View: FY 2020-21 Q4 (Apr 1, 2020 – Mar 31, 2021)



Key Points:

- Quarter Horse gross bet was up (+9.9% YoY), with strong foreign interest in Ontario racing offsetting Q1 race cancellations.
- Unique starters was up slightly (+1.9%), while average field size dropped year over year (-5.4%).
- Gross commissions were greatly hurt due to lack of local wagering (-85.0%), with other racetrack revenues also down significantly (-43.4%).

	Year to Date						
Metric Name	Actual	Prior Year	Change (%) ²				
More self-sufficient sector	that sustains jobs						
Gross Bet on Ontario Races (M\$)	1.9	1.7	9.9%				
Gross Wagering Commissions to Racetracks (M\$)	0.2	1.2	-85.0%				
Total Count of Tickets Sold at Racetracks (Count)	0	91,977	-100.0%				
Total # of Unique Starters (Count)	220	216	1.9%				
Total Number of Registered Foals (Count)	277	179	54.7%				
Average Ontario-foaled Yearling Sales Price (\$/Yearling) ¹	N/A	N/A	N/A				
Average Field Size (Ratio: = of Starters per Race) 2	6.0	6.4	-5.4%				
Wager to Purse (Ratio) ²	0.7	0.5	27.0%				
Appropriate return on inves	tment to taxpayers						
Total Other Racetrack Revenue (M\$)	0.4	0.8	-43.4%				
Total FTEs Employed (Count)		Data collected periodically.					
	-						

Racetrack Capital Reinvestment Rate (%)²

10

¹ Average Ontario Yearling Sales Price is for Thoroughbred & Standardbred only. Quarter Horse yearling sales are conducted privately and, therefore, excluded from this metric.

² Year over year change colour status compares the performance results for each quarter to the same quarter the previous year using threshold ranges to allocate colours. The Average Field Size, Wager to Purse ratios and Racetrack Capital Reinvestment Rates are coloured based on "Actual Value". Please refer to the colour legend on Slide 4.

3.1%

13.1%



-75.9%



Key Points:

11

- Industry gross bet had major drops in Q1 (-64.4%) and Q4 (-39.8%) due to lockdown track closures. A strong Q2 (+26.5%) and decent Q3 (+12.2%) helped mitigate the lockdown impacts from a year-to-date perspective.

- Q4 horse supply was lightly impacted by the lockdown, with unique starters falling (-3.5%) and average field size essentially flat (+0.8%) despite a large drop in races (-24.1%).

- Gross wagering commissions were down in Q4 (-16.1%) as lockdowns prevented in-person wagers and tracks were closed for a large portion of the month. Other racetrack revenue rebounded in Q4 but was still down significantly for the year.

Metric Name	Q1	Q2	Q3	Q4	YTD ²						
More self-sufficient sector that sustains jobs											
Gross Bet on Ontario Races (M\$)	97.9	97.9 452.8 309.6 64.7									
Gross Wagering Commissions to Racetracks (M\$)	27.3	58.8	45.8	31.2	163.1						
Total Count of Tickets Sold at Racetracks (Count)	0	84,215	46,822	18,743	149,780						
Total # of Unique Starters (Count)	3,202	5,284	4,446	1,557	6,412						
Total Number of Registered Foals (Count)		Data collect	ed annually.		1,986						
Average Ontario-foaled Yearling Sales Price (\$/Yearling) ¹		Data collect	ed annually.		41,425						
Average Field Size (Ratio: = of Starters per Race) 2	8.2	8.0	8.4	7.8	8.1						
Wager to Purse (Ratio) ²	7.5	6.0	7.4	8.5	6.7						
Арр	propriate return on in	ivestment to taxpaye	ers								
Total Other Racetrack Revenue (M\$)	3.5	5.1	4.0	70.1	82.8						
Total FTEs Employed (Count)	Data collected periodically.										
Racetrack Capital Reinvestment Rate (%) ²	7.7 %	9.1 %	11.2 %	89.5 %	16.1 %						

¹ Average Ontario Yearling Sales Price is for Thoroughbred & Standardbred only. Quarter Horse yearling sales are conducted privately and, therefore, excluded from this metric.

² Year over year change colour status compares the performance results for each quarter to the same quarter the previous year using threshold ranges to allocate colours. The Average Field Size, Wager to Purse ratios and Racetrack Capital Reinvestment Rates are coloured based on "Actual Value". Please refer to the colour legend on Slide 4.







Key Points:

12

- Despite losing 3 weeks of racing, gross bet for Q3 was up slightly YoY (+1.8%), indicating strong interest in TB racing. There was no racing in Q4.

- Horse supply rebounded well from the slow Q1 start with unique starters only down slightly on the year (-2.4%). Average field size was up for the year as well (+6.6%), driven by larger decreases in races (-20.8%) relative to starters (-15.6%).

- Commission revenues were down slightly compared to the previous Q4 (-3.7%) while other racetrack revenues increased.

Metric Name	Q1	Q2	Q3	Q4	YTD ²			
More self-sufficient sector that sustains jobs								
Gross Bet on Ontario Races (M\$)	58.5	279.4	164.4	N/A	502.3			
Gross Wagering Commissions to Racetracks (M\$)	24.8	45.9	35.3	27.0	133.0			
Total Count of Tickets Sold at Racetracks (Count)	0	9,702	6,996	N/A	16,698			
Total # of Unique Starters (Count)	1,002	1,948	1,747	N/A	2,351			
Total Number of Registered Foals (Count)		543						
Average Ontario-foaled Yearling Sales Price (\$/Yearling) ¹		58,310						
Average Field Size (Ratio: = of Starters per Race) 2	7.8	7.9	9.2	N/A	8.3			
Wager to Purse (Ratio) ²	8.4	8.5	8.9	N/A	8.6			
Appropriate return on investment to taxpayers								
Total Other Racetrack Revenue (M\$)	2.8	4.3	3.9	69.0	80.1			
Total FTEs Employed (Count)								
Racetrack Capital Reinvestment Rate (%) ²	9.0 %	12.5 %	15.6 %	638.3 %	24.4 %			
¹ Average Ontario Yearling Sales Price is for Thoroughbred & Standardbr	red only. Quarter Horse	yearling sales are conc	Jucted privately and, the	erefore, excluded from	this metric.			

² Year over year change colour status compares the performance results for each quarter to the same quarter the previous year using threshold ranges to allocate colours. The Average

Field Size, Wager to Purse ratios and Racetrack Capital Reinvestment Rates are coloured based on "Actual Value". Please refer to the colour legend on Slide 4.



PERFORMANCE DASHBOARD (STANDARDBRED)



Key Points:

13

- Standardbred gross bet was extremely weak in Q1 and Q3 (-67.5% and -39.8% respectively) due to race cancellations but strong Q2 (+36.6%) and Q3 (+26.7%) results partially offset the losses from a YTD perspective.

- Unique starters dropped due to the lack of racing opportunities in the first half of Q4 (-7.5%). Average field size increased in the quarter (+5.0%), likely due to horses making up for races lost early in the quarter.

- Q4 commission revenues were down significantly (-52.8%), while other racetrack revenue was even weaker (-86.8%).

Metric Name	Q1	Q2	Q3	Q4	YTD ²			
More self-sufficient sector that sustains jobs								
Gross Bet on Ontario Races (M\$)	39.2	172.1	144.8	64.7	420.9			
Gross Wagering Commissions to Racetracks (M\$)	2.5	12.9	10.4	4.2	30.0			
Total Count of Tickets Sold at Racetracks (Count)	0	74,513	39,826	18,743	133,082			
Total # of Unique Starters (Count)	2,105	3,122	2,538	1,557	3,841			
Total Number of Registered Foals (Count)	Data collected annually.				1,166			
Average Ontario-foaled Yearling Sales Price (\$/Yearling) ¹		32,759						
Average Field Size (Ratio: = of Starters per Race) 2	8.4	8.1	8.3	7.8	8.2			
Wager to Purse (Ratio) ²	6.6	4.2	6.5	8.5	5.5			
Appropriate return on investment to taxpayers								
Total Other Racetrack Revenue (M\$)	0.5	0.6	0.1	1.1	2.3			
Total FTEs Employed (Count)	Data collected periodically.							
Racetrack Capital Reinvestment Rate (%) ²	6.5 %	6.4 %	8.6 %	31.1 %	10.4 %			
¹ Average Ontario Yearling Sales Price is for Thoroughbred & Standardbred only. Quarter Horse yearling sales are conducted privately and, therefore, excluded from this metric.								

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Field Size, Wager to Purse ratios and Racetrack Capital Reinvestment Rates are coloured based on "Actual Value". Please refer to the colour legend on Slide 4.



PERFORMANCE DASHBOARD (QUARTER HORSE)





Key Points:

- Quarter Horse gross bet was down significantly in Q1 (-51.7% YoY), but strong wagering in Q2 and Q3 (+28.4% and +29.1%, respectively) helped overcome the weak start. There was no racing in Q4.
- Unique starters improved slightly (+1.9%) on the year, with average field size dropping for the year (-5.4%).
- Q4 commissions fell drastically (-90.2%) due to simulcast drops and other racetrack revenues were also hurt (-81.6%).

Metric Name	Q1	Q2	Q3	Q4	YTD ²			
More self-sufficient sector that sustains jobs								
Gross Bet on Ontario Races (M\$)	0.2	1.3	0.4	N/A	1.9			
Gross Wagering Commissions to Racetracks (M\$)	0.0	0.1	0.1	0.0	0.2			
Total Count of Tickets Sold at Racetracks (Count)	0	0	0	N/A	0			
Total # of Unique Starters (Count)	95	214	161	N/A	220			
Total Number of Registered Foals (Count)	Data collected annually.				277			
Average Ontario-foaled Yearling Sales Price (\$/Yearling) ¹		N/A						
Average Field Size (Ratio: = of Starters per Race) 2	5.9	6.0	6.1	N/A	6.0			
Wager to Purse (Ratio) ²	0.8	0.8	0.4	N/A	0.7			
Appropriate return on investment to taxpayers								
Total Other Racetrack Revenue (M\$)	0.2	0.2	0.0	0.0	0.4			
Total FTEs Employed (Count)	Data collected periodically.							
Racetrack Capital Reinvestment Rate (%) ²	5.4 %	2.6 %	2.5 %	1.3 %	3.1 %			
¹ Average Ontario Yearling Sales Price is for Thoroughbred & Standardbred of	only. Quarter Horse vearl	ina sales are conducted n	rivately and, therefore, e	xcluded from this metric.				

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RESTRICTIONS & LIMITATIONS

15



This report was prepared by a Performance Management Excellence Group (PMEG) led by the Ontario Lottery and Gaming Corporation (OLG), using reports and assessments provided by Ontario Racing Management, based on information received from third party sources.

Readers are cautioned that past performance may not be indicative of future results. Any conclusion, forecast, projection or other forward-looking information is inherently subject to change and uncertainty, and actual results may differ materially.

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